# Small Business and the Minimum Wage 

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## Small businesses and the minimum wage

- We examine MW effects on pay, employment \& no. of establishments by employer size
- Conventional wisdom
--Independently-owned small restaurants \& retail stores cannot afford to pay same wage as larger businesses
--So they are more affected by MWs than are larger businesses
- But growth of large restaurant chains \& retail giants
--Which also pay low wages, because of greater monopsony power over workers (Wiltshire 2002)
--If MWs overcome this monopsony power, wage increases could be similar to those among small businesses
- Size-wage premium in low wage industries has been falling


## Size-wage premium in low-wage industries

- Declining in restaurants, grocery stores and general merchandise stores
- But remain substantial




## We conduct a causal analysis of MW effects

- In all restaurants, fast food, grocery stores \& general merchandise stores- the largest lowest-wage 3-digit industries
- And in all other low-wage industries; and among exposed groups: ages 14-18, ages 19-21
- Data: Quarterly Workforce Indicators - QWI, 1990 to 2017
- We examine full range of employee bin sizes
<20, 20-49, 50-99, 100-249, 259-500, >500
- Method: Stacked event study


## Preview of main results

- In restaurants, grocery and merchandise stores, other low wage industries \& among 19-21s
--Generally similar effects on wages across size bins
--No significant employment effects in any size bin
- For 14-18s, modest employment decline in smaller businesses --On a small base; teens account for $<2$ percent of all worker hours
--Estimate confounded by growth of state merit scholarship programs
--These cause teens to reduce their work hours (labor supply, not demand)


## Main data and sample

- QWI: Quarterly earnings and employment data, --Available from 1990 on for every state
- Administrative data from 10. 7 million establishments
--Available for detailed industries
--And by worker age and education (but not both)
- Weekly earnings measure
--Small variation in weekly hours
- 390 qualifying MW events
--Controls for 171 additional small events


## Descriptive statistics 2017, QWI

|  | All Workers | Industry 722 | Industry 445 | Age 14-18 | Age 19-21 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| Employment | 2432338 | 229474 | 60124 | 58748 | 119843 |
| $0-19$ | $19 \%$ | $21 \%$ | $15 \%$ | $21 \%$ | $17 \%$ |
| $20-49$ | $10 \%$ | $19 \%$ | $7 \%$ | $16 \%$ | $11 \%$ |
| $50-249$ | $15 \%$ | $19 \%$ | $9 \%$ | $18 \%$ | $15 \%$ |
| $250-499$ | $6 \%$ | $5 \%$ | $3 \%$ | $6 \%$ | $5 \%$ |
| $500+$ | $50 \%$ | $35 \%$ | $67 \%$ | $40 \%$ | $51 \%$ |
|  |  |  |  |  |  |
| Earnings $(\$)$ | 940 | 329 | 441 | 142 | 270 |
| $0-19$ | 695 | 280 | 343 | 129 | 250 |
| $20-49$ | 786 | 319 | 394 | 139 | 259 |
| $50-249$ | 885 | 345 | 414 | 150 | 285 |
| $250-499$ | 950 | 328 | 447 | 151 | 295 |
| $500+$ | 1089 | 361 | 474 | 148 | 273 |

## Method: stacked event study

- Conduct a standard event study of each individual event, then stack them to compute an "average" effect
- Not affected by D-in-D concerns regarding staggered, repeated and unequal treatments
- We check for pre-trends, test for effects among higher-paid workers (>2.5 MW) and conduct other robustness tests


## Stacked event study specification

$$
y_{s q e}=\sum_{\tau=-2}^{4} \alpha_{\tau} I_{s q e}^{\tau} \Delta m w_{s q e}+\mu_{s e}+\mu_{q e}+\omega_{s q e}+\epsilon_{s q e}
$$

- $y=$ average weekly earnings in state $s$ and quarter $q$ and duplicated for each event $e$
- $\tau=$ event time, $\alpha=$ treatment effect
- l indicates whether the event $e$ happened in state $s$ and quarter $q$
- $\mu_{s e}+\mu_{q e}$ are the event-specific state and time fixed effects
- $\omega_{\text {sqe }}$ control for the log difference in confounding events


## Main results, restaurants (NAICS 722)

| Firm size $\rightarrow$ | All | $0-19$ | $20-49$ | $50-249$ | $250-499$ | $500+$ |  |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Weekly earnings | Log Minimum Wage | 0.15 | 0.14 | 0.16 | 0.16 | 0.25 | 0.12 |
|  |  | $(0.02)$ | $(0.02)$ | $(0.02)$ | $(0.02)$ | $(0.04)$ | $(0.02)$ |
|  | N (event-quarter-state) | 325884 | 325884 | 325884 | 320702 | 157944 | 274635 |
| Employment | Log Minimum Wage | -0.02 | -0.03 | -0.05 | -0.00 | -0.16 | 0.05 |
|  |  | $(0.02)$ | $(0.03)$ | $(0.03)$ | $(0.05)$ | $(0.14)$ | $(0.03)$ |
|  | N (event-quarter-state) | 325884 | 325884 | 325884 | 320702 | 157944 | 274635 |
|  | Group size | 11.1 M | $20 \%$ | $20 \%$ | $20 \%$ | $5 \%$ | $36 \%$ |

Notes: All dependent variables are in logs. Analysis at the event-quarter-state level, data based on QWI data. We exclude state and firm size combinations which potentially include fewer than ten firms. We find positive earnings effects for all firm size groups. Employment effects are muted and insignificant. The exception is the group of firms with 250-499 employees, where the employment effect is insignificant but with a modestly negative point estimate. There are relatively few firms in this size class. Weighted by state level population. Standard errors are clustered at the state level and shown in parentheses. Replication tag: \#ses-qwi722-baseline.

## Main results, fast food restaurants (7222), 1990-2015

| Firm size $\rightarrow$ | All | $0-19$ | $20-49$ | $50-249$ | $250-499$ | $500+$ |  |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Weekly earnings | Log Minimum Wage | 0.15 | 0.18 | 0.18 | 0.13 | 0.20 | 0.10 |
|  |  | $(0.03)$ | $(0.03)$ | $(0.03)$ | $(0.03)$ | $(0.08)$ | $(0.04)$ |
|  |  |  |  |  |  |  |  |
|  | N (event-quarter-state) | 272409 | 272409 | 268024 | 218220 | 85916 | 191606 |
| Employment | Log Minimum Wage | -0.04 | -0.01 | -0.01 | -0.09 | -0.09 | 0.00 |
|  |  | $(0.03)$ | $(0.05)$ | $(0.08)$ | $(0.07)$ | $(0.15)$ | $(0.07)$ |
|  | N (event-quarter-state) | 272409 | 272409 | 268024 | 218220 | 85916 | 191606 |

## Restaurants, event study and pre-trend tests

Earnings


## Employment



## Main results, grocery stores (NAICS 445)

| Firm size $\rightarrow$ | All | $0-19$ | $20-49$ | $50-249$ | $250-499$ | $500+$ |  |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Weekly earnings | Log Minimum Wage | 0.03 | 0.11 | 0.09 | 0.06 | 0.20 | -0.00 |
|  |  | $(0.02)$ | $(0.02)$ | $(0.03)$ | $(0.05)$ | $(0.00)$ | $(0.03)$ |
|  | N (event-quarter-state) | 347658 | 347658 | 326978 | 178938 | 13858 | 265926 |
| Employment | Log Minimum Wage | 0.00 | -0.02 | -0.06 | 0.10 | 0.42 | 0.05 |
|  |  | $(0.05)$ | $(0.04)$ | $(0.07)$ | $(0.09)$ | $(0.00)$ | $(0.05)$ |
|  | N (event-quarter-state) | 347658 | 347658 | 326978 | 178938 | 13858 | 265926 |
|  | Group size | 3.0 M | $14 \%$ | $7 \%$ | $9 \%$ | $3 \%$ | $67 \%$ |

Notes: All dependent variables are in logs. Analysis at the event-quarter-state level, data based on QWI data. We exclude state and firm size combinations which potentially include fewer than ten firms. We find positive earnings effects for all firm size groups. Employment effects are muted and insignificant. The exception is the group of firms with 250-499 employees, where the employment effect is insignificant but with a modestly negative point estimate. There are relatively few firms in this size class. Weighted by state level population. Standard errors are clustered at the state level and shown in parentheses. Replication tag: \#ses-qwi445-baseline.

## Grocery \& general merchandise stores (445+522)

|  | Firm size $\rightarrow$ |  | All | $0-19$ | $20-49$ | $50-249$ | $250-499$ |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Weekly earnings | Log Minimum Wage | 0.01 | 0.12 | 0.10 | 0.04 | 0.26 | -0.00 |
|  |  | $(0.02)$ | $(0.02)$ | $(0.03)$ | $(0.05)$ | $(0.00)$ | $(0.02)$ |
|  |  |  |  |  |  |  |  |
|  | N (event-quarter-state) | 347658 | 347658 | 331712 | 185207 | 13858 | 343165 |
| Employment | Log Minimum Wage | -0.00 | -0.03 | 0.04 | 0.09 | 0.39 | -0.02 |
|  |  | $(0.02)$ | $(0.04)$ | $(0.08)$ | $(0.09)$ | $(0.00)$ | $(0.02)$ |
|  | N (event-quarter-state) | 347658 | 347658 | 331712 | 185207 | 13858 | 343165 |

Notes: All dependent variables are in logs. Analysis at the event-quarter-state level, data based on QWI data. We exclude state and firm size combinations which potentially include fewer than ten firms. We find positive earnings effects for all firm size groups. Employment effects are muted and insignificant. The exception is the group of firms with $250-499$ employees, where the employment effect is insignificant but with a modestly negative point estimate. There are relatively few firms in this size class. Weighted by state level population. Standard errors are clustered at the state level and shown in parentheses. Replication tag: \#ses-qwi452p445-baseline.

## Full set of low-wage industries

- Restaurant, grocery store \& general merch. stores account for about 36 percent of all MW workers
- We look also at all 3 and 4 digit industries with wage $<2 x 1990$ federal MW (\$3.30) and >100K employees in 1990
- Sample = 31 low-wage industries
- Larger wage effects in low-wage industries, no wage effects in firms > 500 employees, suggesting less monopsony power in these other industries
- No relationship between firm size and employment in these industries


## Full set of low-wage industries, earnings








## Full set of low-wage industries, employment







## Robustness tests: County Business Patterns

- Annual administrative data, March 12 reference week only
- Size bins for 0-9 to >249
- And number of establishments
- Same results as with QWI, and no effect on number of establishments


## Robustness tests, restaurants CBP

Table E5. Stacked event study, multiple firm size groups. Food services sector (NAICS 722), 1990-2018. CBP dataset.

|  | Firm size $\rightarrow$ | All | 1-19 | 20-49 | 50-99 | 100-249 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Weekly earnings | Log Minimum Wage | $\begin{array}{r} 0.14 \\ (0.02) \end{array}$ | $\begin{array}{r} 0.14 \\ (0.03) \end{array}$ | $\begin{array}{r} 0.17 \\ (0.03) \end{array}$ | $\begin{array}{r} 0.16 \\ (0.03) \end{array}$ | $\begin{array}{r} 0.06 \\ (0.04) \end{array}$ |
|  | N | 125516 | 124768 | 121694 | 118419 | 82217 |
| Employment | Log Minimum Wage | $\begin{array}{r} -0.02 \\ (0.02) \end{array}$ | $\begin{gathered} -0.02 \\ (0.10) \end{gathered}$ | $\begin{array}{r} -0.00 \\ (0.02) \end{array}$ | $\begin{array}{r} -0.11 \\ (0.06) \end{array}$ | $\begin{array}{r} 0.08 \\ (0.08) \end{array}$ |
|  | N | 125516 | 124768 | 122080 | 118419 | 82217 |
| Establishment | Log Minimum Wage | $\begin{array}{r} -0.00 \\ (0.02) \end{array}$ | $\begin{array}{r} 0.02 \\ (0.02) \end{array}$ | $\begin{array}{r} 0.00 \\ (0.02) \end{array}$ | $\begin{array}{r} -0.08 \\ (0.06) \end{array}$ | $\begin{array}{r} -0.01 \\ (0.08) \end{array}$ |
|  | N | 125562 | 125562 | 125562 | 125562 | 103404 |

Notes: All dependent variables are in logs. Analysis at the event-year-state level, based on CBP data. We exclude state and firm sive combinations which include fewer than ten firms. Weighted by state level population. Standard errors are clustered at the state level and shown in parentheses. Replication tag: \#scs-cbp722-baseline-

## Robustness tests, grocery stores CBP

Table E6. Stacked event study, multiple firm size groups.
Grocery stores (NAICS 445), 1990-2018. CBP dataset.

|  | Firm size $\rightarrow$ |  | AII | $1-19$ | $20-49$ | $50-99$ |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |
| Weekly carnings | Log Minimum Wage | 0.05 | 0.04 | 0.11 | -0.05 | 0.14 |
|  |  | $(0.03)$ | $(0.02)$ | $(0.05)$ | $(0.05)$ | $(0.06)$ |
|  | N | 125516 | 125449 | 117608 | 104715 | 75478 |
| Employment | Log Minimum Wage | -0.01 | -0.07 | 0.03 | -0.09 | 0.16 |
|  |  | $(0.04)$ | $(0.04)$ | $(0.07)$ | $(0.11)$ | $(0.13)$ |
|  | N | 125516 | 125449 | 117608 | 104715 | 75689 |
| Establishment | Log Minimum Wage | -0.01 | 0.01 | 0.04 | -0.07 | 0.17 |
|  |  | $(0.03)$ | $(0.04)$ | $(0.07)$ | $(0.08)$ | $(0.11)$ |
|  | N | 125562 | 125562 | 125562 | 123100 | 113252 |

Notes: All dependent variables are in lops. Analysis at the event year-state level, based on CBP data. We exclude state and firm size combinations which include fewer than ten firms. Weighted by state level population. Standard crrors are clustered at the state level and shown in parentheses. Replication tag: \#ses-cbp445-baseline.

## Discussion of industry results

- Similar wage effects across all employer size bins
- Despite lower wages in small businesses
--In small business: wage increases reflect cost increases
--In larger businesses, MWs overcome monopsony power
- No employment effects in any bin size
--Consistent with cost pass-throughs to prices
--And reduced monopsony power


## Ages 19 to 21

|  | Firm size $\rightarrow$ |  | All | $0-19$ | $20-49$ | $50-249$ | $250-499$ |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Weekly earnings | Log Minimum Wage | 0.10 | 0.09 | 0.09 | 0.10 | 0.14 | 0.12 |
|  |  | $(0.03)$ | $(0.03)$ | $(0.03)$ | $(0.03)$ | $(0.06)$ | $(0.04)$ |
|  |  |  |  |  |  |  |  |
|  | N (event-quarter-state) | 325884 | 325884 | 325884 | 303269 | 116410 | 302821 |
| Employment | Log Minimum Wage | -0.03 | -0.03 | -0.02 | -0.04 | -0.04 | -0.01 |
|  |  | $(0.02)$ | $(0.02)$ | $(0.02)$ | $(0.03)$ | $(0.05)$ | $(0.03)$ |
|  |  |  |  |  |  |  |  |
|  | N (event-quarter-state) | 325884 | 325884 | 325884 | 303269 | 116410 | 302821 |
|  | Group size | 5.7 M | $16 \%$ | $11 \%$ | $15 \%$ | $5 \%$ | $53 \%$ |

Notes: All dependent variables are in logs. Analysis at the event-quarter-state level, data based on QWI data. We exclude state and firm size combinations which potentially include fewer than ten firms. Weighted by state level population. Standard errors are clustered at the state level and shown in parentheses. Replication tag: \#ses-qwi1921baseline.

## Ages 14 to 18

|  | Firm size $\rightarrow$ |  | All | $0-19$ | $20-49$ | $50-249$ | $250-499$ |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Weekly earnings | Log Minimum Wage | 0.20 | 0.15 | 0.26 | 0.21 | 0.38 | 0.20 |
|  |  | $(0.04)$ | $(0.04)$ | $(0.03)$ | $(0.04)$ | $(0.09)$ | $(0.03)$ |
|  |  |  |  |  |  |  |  |
| Employment | Log Minimum Wage | -0.08 | -0.10 | -0.10 | -0.19 | -0.17 | -0.01 |
|  |  | $(0.06)$ | $(0.05)$ | $(0.06)$ | $(0.07)$ | $(0.28)$ | $(0.10)$ |
|  |  |  |  |  |  |  |  |
|  | N (event-quarter-state) | 325884 | 325884 | 323820 | 228008 | 31598 | 229457 |
|  | Group size | 2.7 M | $18 \%$ | $15 \%$ | $18 \%$ | $6 \%$ | $44 \%$ |

Notes: All dependent variables are in logs. Analysis at the event-quarter-state level, data based on QWI data. We exclude state and firm size combinations which potentially include fewer than ten firms. Weighted by state level population. Standard errors are clustered at the state level and shown in parentheses. Replication tag: \#ses-qwi1418baseline.

## Discussion of 19-21 and 14-18 results

- Wage effects similar across employer size bins, larger for 14 to 18 s
- Employment effects
--19-21s no employment effect
--versus $14-18$ s, small employment decline (among firms <250)
- Do MWs encourage teens <18 to stay in school and work less?
--MWs reduce HS dropout rate among low SES but not high SES (Smith 2021)
- Since 198825 states have introduced college scholarship programs
--Merit-based (GPA) scholarships reduce teen labor supply
--Reduce teen LFPR by 3 to 6 percent (Frisvold \& Pitt 2018)
- If supply effect, small decline in teen employment is a MW benefit, not a cost


## Conclusions

- Conventional wisdom needs updating
--MW effect on wages are not higher in low-wage small businesses
--Little evidence of employment effects in any size bin
- Small employment decline among teens
--May be a benefit, not a cost of MWs
- Summary: minimum wages do not create disemployment among small businesses


## Thank you!

- Comments highly appreciated!
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- Full paper is available at:
- www.irle.berkeley.edu/cwed/minimumwages

